

DESERT AIRMAN

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Friday, Aug. 12, 2005



Lean program helps cut fat in maintenance jobs

By Stephanie Ritter
355th Wing Public Affairs

On average, it takes the Repairable Processing Center on Davis-Monthan 152 hours to process an A-10 part called a deceleron, otherwise known as a braking device.

But, according to Airmen from the 355th Equipment Maintenance and 355th Component Maintenance Squadrons, with a few adjustments to the system, that time could be reduced by more than 80 hours. In addition, they have developed a plan that, with a little money and additional resources, the total time could be reduced even more to a total of 30 hours.

"What we are talking about is a program called Lean," said Master Sgt. Timothy Miles, 355th EMS repairables processing center NCO in charge. "As far as anyone can tell, there is no acronym. Lean is the reduction or elimination of waste in process."

Engineered by a civilian company, Lean has found its way onto several military installations over the past few years.



Photo by Airman 1st Class Christina Ponte

Practice makes perfect

Maj. Rob Brogan, an A-10 pilot for the West Coast A-10 Demo Team, prepares to take off for a practice at Davis-Monthan Monday. Major Brogan is assigned to the 355th Operations Group.

See **LEAN**, Page 5

101 Critical Days of Summer draw to a close, death tolls rise

By Senior Airman
Brandy Dupper-Macy
355th Wing Public Affairs

As summer comes to a close, the 101 Critical Days of Summer fade away, but keeping safety in the forefront should remain a priority.

This year alone the Air Force has lost 24 Airmen, most preventable. Three of those Airmen were from Davis-Monthan. However, the worst week historically in the Air Force, Aug. 21 through 27, is right around the corner.

"(The Air Force) loses approximately six personnel during this week as opposed to three," said Michael Barnes, 355th Wing ground safety manager.

"We do not have concrete evidence as to why; however, we surmise this increase is due to two factors," said Lt. Col. John Massee, 355th Wing chief of safety.

"(The first reason) is complacency — everything has gone fine for the individual to this point and the person's guard may drop," Colonel Massee said. "The person may overlook this time period by thinking more about Labor Day

weekend, when we, as an organization, place greater emphasis on safety."

"Ninety percent of the time we have the time to get the job done without risking life and limb ... and 100 percent of the time we have the time to do it without foolishly risking life and limb," said Gen. Ronald Keys, Air Combat Command commander. "In our off-duty time, it is even more devastating to have people maimed and killed due to misplaced attention or enthusiasm. We are a force that must do dangerous things as our calling.

But we need to do them with full knowledge of the risks involved, be properly prepared for them, and execute our tasks flawlessly."

"The second reason is people rushing to get it all in — the summer is winding down and people may try to get all their plans accomplished before the end of summer and end up taking too much risk, or not accounting for the risks involved," Colonel Massee said.

See **Summer**, Page 3

The Davis-Monthan Air Force Base timeline of sorties as of Monday

Squadron	Required	Flown	Annual	Squadron	Required	Flown	Annual
41st ECS	1,280.4	1,331.4	1,433.0	162nd OSB	1,794.1	1,866.5	2,135.0
43rd ECS	1,841.9	1,805.9	2,039.4	354th FS	8,966.8	8,915.0	9,891.0
55th RQS	2,676.4	2,405.1	2,880.0	357th FS	7,628.0	7,674.8	9,064.0
79th RQS	1,570.0	1,389.8	1,730.0	358th FS	7,712.0	7,656.8	9,050.0

Desert Airman survey

The **Desert Airman** wants to know what the Desert Lightning Team thinks about the paper. Log on to, www.afnews.af.mil/internal/survey/survey_index.htm to take the survey through Monday. The survey takes approximately 10 minutes to complete.



Photo by Airman 1st Class Christina Ponte

Prior to flying the A-10 Wednesday, Col. Michael Spencer, 355th Wing Commander, congratulates Senior Airman Anthony Haney, 355th Aircraft Maintenance Squadron, for being selected as a staff sergeant.

FPCON Alpha, ID checks

Comment: With the base in Force Protection Condition Alpha, I was wondering why hands-on identification checks are taking place at the gates and around the base?

Response: Thank you very much for this question. The safety and security of the base is something we take very seriously. It's important for all members of the Desert Lightning

Team to feel secure once they cross through the installation gates. We believe one way to keep Davis-Monthan a great place to live and work is to have a hands-on ID check to check both the front and back of the ID for authenticity. It isn't a huge price to pay for the added security it brings.

Thanks for taking the time to write.

Supporting each other and working together to provide the best programs and services is a goal for everyone at D-M. Ideas, suggestions, comments, concerns and kudos are important to make improvements. The best way to pass along a comment or to get an answer to a concern is to contact the agency chief or functional managers listed here. Still no solution? The Commander's Corner phone line is 228-4747. An e-mail can also be sent to: 355thWing.CommandersCorner@dm.af.mil. Callers must leave their name, phone number and a message. We will honor caller confidentiality in the **Desert Airman**, but sometimes we need to contact callers to gather additional information. If a concern is of general interest to the base populace, the response may be published here.

Agency numbers

AAAFES Agencies.....	228-3904	Inspector General.....	228-3558
Accounting and Finance.....	228-4964	Legal.....	228-6432
Chaplain.....	228-5411	Lodging.....	228-4845
Civil Engineering.....	228-3401	Military and Civilian Equal	
Clinic.....	228-2930	Opportunity Office.....	228-5509
Commissary.....	228-3116	Military Personnel.....	228-5689
Family Support.....	228-5690	Public Affairs.....	228-3204
Fitness and Sports Center.....	228-0022	Security Forces.....	228-6178
Haefner Fitness Center.....	228-3714	Services.....	228-5596
Housing Office.....	228-3687	Transportation.....	228-3584

101 Critical Days

Tucson is known for its hot summer weather. The temperature here often tops 100 degrees — being active in the heat can lead to heat-related injuries if the proper precautions are not taken.

◆ Aside from cold temperatures, heat kills more Americans than any other natural hazard.

◆ Hydrate, hydrate, hydrate! The body loses a lot of its fluids when exposed to the sun for prolonged periods. Most heat-related injuries can be avoided by keeping yourself hydrated. Drink water even if not thirsty. Stay away from alcoholic and caffeine drinks.

◆ Watch your wingmen. Keep an eye on the people you're spending time outdoors with. It is also important to know and recognize the symptoms of heat-related illnesses so in an emergency you are able to recognize the signs.

◆ The sun's rays are strongest between 10 a.m. and 3 p.m. Avoid strenuous activity during this part of the day.

◆ Wear loose-fitting, lightweight and light-colored clothing. Lighter-colored clothing reflects sunlight better.

◆ Don't wear tight-fitting hats. Heat needs to be able to escape from the head.

(Information is courtesy of the 355th Wing Safety Office.)

Team D-M Mission Spotlight

The primary peacetime responsibility of the 355th Civil Engineer Squadron is operating and maintaining Davis-Monthan's airfield, facilities and infrastructure in support of the flying mission. The 355th Civil Engineer Squadron manages and maintains 1,440 facilities, including 1,256 family-housing units spread out across 10,613 acres. The 355th CES does this with a total-force team of military, civilian and contractor professionals. In addition to the craftsmen and engineers, 355th CE is comprised of firefighters, explosive ordinance technicians, readiness managers, environmentalists and its own resource managers. Many of the large construction projects are done in close liaison with the Army Corps of Engineers.

Staff Sgt. Matthew Novack (left) and Mathew Craft, both assigned to the 355th Civil Engineer Squadron, help dump hot asphalt during a repaving project to improve the delta ramp of Davis-Monthan's flightline Aug. 5.



Photo by Airman 1st Class Clark Staehle

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DESERT AIRMAN

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Courtesy photo

Emergency personnel had to use the "jaws of life" to free (Ret.) Tech. Sgt. Derrick Duncan from this wreckage. He credits blood donations with saving his life after the accident.

Summer

Continued from Page 1

With Air Expeditionary Force 7/8 rotation right around the corner, the number of Airmen trying to get in those last days of leave is on the rise.

"Summer is ending, children are going back to school and we want to take that last vacation or visit friends," Mr. Barnes said. "With our Airmen deploying, they will want to get in as much fun time and family time before leaving."

The combination of these two factors may raise concerns about the number of Airmen the Air Force may lose this year.

According to Mr. Barnes, the most common accident during this time frame involves a car.

"Over half of the off duty motor vehicle fatalities this year are the result of noncompliance with civil laws and Air Force directives," said Lt. Gen. Randall Schmidt, 12th Air Force commander. "Similar noncompliance issues are just as evident in the majority of weapons incidents that have occurred this year."

These mishaps commonly include, "driving long distances without rest, driving drunk, driving at a high rate of speed or doing all of the preceding," Mr. Barnes said.

"Preventable accidents and injuries reduce our readiness, increase personnel ops tempo, and can adversely affect morale," said Michael L.

Dominquez, acting Secretary of the Air Force.

The single most important action to prevent a death while driving is to buckle up.

"Always use the safety equipment which is available for driving, boating, riding, biking and other activities," Mr. Barnes said.

In addition to using safety equipment, supervisors can also have an active role in preventing mishaps.

"Targeted prevention efforts should obviously be aimed at those areas that have historically resulted in losses," said Gen. John P. Jumper, Air Force chief of staff.

"Supervisors need to know their Airmen and what they do in their off-duty time," Mr. Barnes said. "They should help their Airmen make good decisions and reinforce the use of the buddy system by not letting them do things alone."

"Supervisors, peers and family members can not let their guard down," Colonel Massee said. "The 101 (Critical Days of Summer) are mainly about personal risk management while off-duty during the time of year we tend to take vacations and increased activities with increased risk. It's the unnecessary risk we try to get our folks to eliminate. Commanders, supervisors, and friends want to see every Airman return safely after time off from work."

"Taking care of each other in this Air Force family pay great dividends in giving peace to the world and maintaining freedom at home — we can't afford one loss from accidents," Mr. Barnes said.

News Notes

SNCO Enhancement Seminar

A Senior NCO Enhancement Seminar will be held Aug. 24 through 26 at the Enlisted Club for newly promoted master sergeants assigned to D-M. A dinner will follow the seminar Aug. 26 at the Mountain View Conference Center. For more information, contact Senior Master Sgt. Crystle Flowers at 250-0898 or Senior Master Sgt. Michael Perry at 228-6926.

New legal assistance hours

The 355th Wing Judge Advocates office in Building 2300, Room 2010, has changed their hours of operations.

Legal assistance is available for emergencies (as defined by legal office personnel) and deployments as needed.

For legal assistance, the hours are as follows:

Monday and Friday: By appointment from noon to 3 p.m. To schedule an appointment, call 228-5242.

Wednesday: Walk-in hours are from noon to 3 p.m. Military in uniform have priority from noon to 1 p.m.

Will executions are Monday, Wednesday and Friday at 1, 2 and 3 p.m.

Notary services, power of attorneys and in lieu tax forms are available from 9 a.m. to 4 p.m.

In order to receive an in lieu of tax form for vehicles, individuals need to bring a Leave and Earning Statement, the vehicle's year, make and model, vehicle identification number and military ID card.

In accordance with Air Force Instruction 51-104, the legal office cannot provide assistance for the following: representing you in any court or administrative proceeding, drafting divorce documents, drafting real estate documents, personal business or commercial enterprise, official matter in which the Air Force has an interest, standards of misconduct (joint ethics regulations), violation of the Uniform Code of Military Justice, federal, state county or city laws. Call the Area Defense Council at 228-5664 for assistance.

25th OWS seeks donations

The 25th Operational Weather Squadron is collecting school supplies for the Southside Community School until Monday. Pens, pencils, construction paper, colored pencils, markers, school glue, glue sticks, scissors, tissues and paper towels are being collected in Building 5420. For more information, contact Master Sgt. Ron Richards at 228-6678.

Terrorism history

August 15, 1984 is considered to be the first time that Kurdish Workers Party elements launched an attack against Turkish government installations.

386

Airmen were saved from the consequences of driving under the influence by the Airmen Against Drunk Driving Program since Dec. 31. Individuals interested in volunteering should contact Airman 1st Class Logan English, AADD scheduler, at 228-6674.

Call AADD at
850-2233

Friday and Saturday from 11 p.m. to 4 a.m. For more information regarding AADD, see the Web site [https://aadd on the D-M intranet](https://aadd.on the D-M intranet).

Moving on up ...

Air Force releases staff sergeant promotion list

RANDOLPH AIR FORCE BASE, Texas — The Air Force has selected 14,614 of 36,405 eligible senior airmen for promotion to staff sergeant, a 40.14-percent selection rate. The rate dropped slightly from last year.

The Air Force released the promotion list Wednesday. The complete list of selectees is posted online at www.afpc.randolph.af.mil/eprom/.

"These senior airmen have shown they are ready for the next milestone in their career," said Chief Master Sgt. Dale Kenney, enlisted promotion and military testing chief at the Air Force Personnel Center here. "This group has demonstrated through performance and preparation the desire to serve as our newest noncommissioned officers."

Airmen who tested can view their score notice on the virtual Military Personnel Flight. Score notices allow Airmen to see how their Promotion Fitness Examination and Specialty Knowledge Test scores rank against those they are directly competing with for promotion within their specialty.

The average score for those selected was 269.19 points, with the following averages:

- ◆ 131.21 points for enlisted performance reports.
- ◆ 57.54 for promotion fitness exam.
- ◆ 52.79 for specialty knowledge test.
- ◆ 17.32 for time in grade.
- ◆ 11.12 for time in service.
- ◆ 0.80 for decorations.

The average selectee has 1.92 years time in grade and 4.52 years in service. Those selected will be promoted to staff sergeant from September 2005 to August 2006. (*Information courtesy Air Force Print News.*)

Congratulations to the following senior airmen from D-M who were selected for promotion:

12th Information Warfare Flight: Scott Haney; **25th Operational Weather Squadron:** Angela Gales, Timothy Lindstrom, Bradley Peterson, Justin Ripley, Gregory Spiker; **41st Electronic Combat Squadron:** Marqus Ambush, Amanda Gleason, Anthony Robbins; **43rd Electronic Combat Squadron:** Yari Carrasquillo, David Doyle, Jason Kneier; **48th Rescue Squadron:** Christopher Albrandt, Silas Carter, Jose Cervantes, Skiy Detray, Sean

McBride; **55th Rescue Squadron:** Brian Lilly; **354th Fighter Squadron:** Tracey Ballard, America Frisby, Cory Laberge; **355th Aerospace Medicine Squadron:** Jami Andersh, Keumsuk Rea; **355th Aircraft Maintenance Squadron:** Georgina Bulmer, Jennel Christofaro, Leroy Coombes, Jon Eckdahl, Sean Finn, Christopher Fisher, Cory Frederick, Laura Fuchs, Hernan Garcia, Matthew Goosic, Bradley Gray, Anthony Haney, Clinton Harris, Luis Heredia, Joseph Jackson, Joshua Jahnke, Corey Johnson, Joseph Lane, Christopher Langbehn, James Menden, Jason Mowatt, Dion Nixon, Roger Osorio, Joshua Parker, Trisha Petersen, Derek Pettorossi, Jerami Reyna, Santiago Sanchez, Bruce Schwartz, Nathan Sheehy, Tremaine Smith, James Stage, Gregory Stell, Justin Szweczyk, Rodney Transfiguracion, Krysten Walters, Seth Warner, Jared Whittenberg; **355th Civil Engineering Squadron:** Benjamin Altop, Jennifer Baskin, Courtney Crawford, Steven Hager, Mark Kudlas, Michael Long, David Martinez, Joshua Medina, Thomas Morga, Richard Ramirez, Kathryn Santos, Brandon Smythe, Lauro Villarreal, Marshall Wilkinson, Jr., Joshua Wood; **355th Component Maintenance Squadron:** Shane Anderson, Ian Barnes, Joseph Barrett, Kendall Brooks, DeShawn Bryson, Larry Compton Jr., Joshua Conroy, Levi Cook, Brandon Corwin, Joshua Fetrow, Christopher Gleason, Barron Grossinger, John Guidino, Emily Johanneck, Jason Joyner, Erich Lefevre, David Nelson, Jeremiah Roper, Michael Semmerling, Jared Terman, Timothy Turner, William Watson, Brian Weiss, Cavlin Williams, David Williams, John Williams, Nathan Wilson, Shawna Wood, Michael Woods; **355th Comptrollers Squadron:** Sarah Hayhurst; **355th Communications Squadron:** Jonthathan Davis, Thomas Diest, Donald England, Judith Guerra, Nathan Hanks, Jimmy Loera, Michael Morgan, Stacie Shaffer, James Shook, Souph Sisouvanvong, Tyesha Staton; **355th Dental Squadron:** Sherwin Williams; **355th Equipment Maintenance Squadron:** Carrie Allen, Jason

Allgire, Michael Alvarado, Shawn Antunes, Mark Brooks, Ryan Bryson, Virgie Campbell, Michael Carrillo, Oscar Corrales, Christine Curry, Brandon Derollo, Brendan Fee, Jesse Frick, Tap Gaoteote, Jr., Armando Garza Jr., Ramiro Garza, Jr., Adam Gilbert, William Goede, Martin Holmes, Rachelle Jenkins, Aaron Kimsey, Tobey Lewis, James Maskal, Justin Massey, Chadd Meister, Jared Milligan, Christopher Moody, Jason Muckle, Anthony Negrete, David Nunez, Sung Park, Kyle Pasewar, Allan Rice, Michael Scott, Tiffany Shiner, Jason Short, Sean Small, Scott Stanley, Edward Stottlemeyer, Shawn Syma, Jeremy VanLeeuwe, Chad Webb, Joshua Weyandt, Christoph Willhite, Tiffany Woods, Shawn Wright; **355th Logistics Readiness Squadron:** John Ary, Curtis Brooks, Gabriel Campbell, Matthew Chappell, Lucas Chesser, Keon Clardy, John De La Cruz, Stephanie Edwards, Jeanie Holland, Jonathan Howell, Daniel Johnson, Vanessa Kyota, Erica Limas, Amanda MacMillan, Kimberly Markmiller, Takiyah Marshall, Billy Martin, Jarrett McClure, Stacey Mercado, Stafanie Moreno, Erika Murie, Jarrod Nave, Kane Palomo, Joshua Rosencrans, Farbod Safavi, Russel Southerland, Daniel Thompson, Christopher Wilt, Christopher Wolfe, Adam Worley; **355th Medical Operations Squadron:** Stephani Brabant, Tanya Cole, Jacob Dobbins, Brian Marshall, Charity Parks, Natalie Shimasaki-Alenpi, Cruz Vince; **355th Maintenance Operations Squadron:** Anthony Javier, Dennis Safonov; **355th Mission Support Squadron:** Danthony Forte, Dominick Monacelli, Andrea Regina; **355th Maintenance Group:** Oscar Dominguez, Kristopher Peacock, Carlos Rodriguez, Anthony Walker; **355th Operations Support Squadron:** Sara Bembenek, Anthony Combs, Esther Duhon, Trevin Ritter, Jan Turner; **355th Security Forces Squadron:** Michael Adams, Stephanie Becker, Peter Casola, Alvin Conde, Joseph Doucet, Timothy Dunning, Blake Eriksen, Marie Garcia, Christopher German, Justin Gonzalez, Eugene Haddox, Jeriah Lansdowne, Dennis Luczak Jr., Jeremiah Pedrie, Pedro

Saavedra, Matthew Tells; **355th Services Squadron:** Jessica Kitzman, Trina Sims; **355th Wing:** Marcus Burnett, Brandy Dupper-Macy, Nashira Stokes; **357th Fighter Squadron:** Jeremiah Faulkner, Christopher Wilson; **563rd Maintenance Squadron:** Mir Ali, Kristofer Beelby, Philip Bryden, Bradley Carman, Daniel Corbett, Nathan Kontak, Jo Lepage, Antonio McBride, Kristofer Mottaz, Gilberto Ochoa, Jason Portnoy, Travis Reid, Reynaldo Rios, Justin Ryan, Jon Safran, Joseph Vincek, Christopher Wiggs; **563rd Operations Support Squadron:** Jerry Rivera; **563rd Rescue Squadron:** Carrena Blas; **612th Air Base Squadron:** Deron Branch, Develon Douglas, Carla Elder, Ross Fleming, Larry Frazier, Joseph Hartranft, Richard Ingram, Dustin Jackson, Nicholas Kehoe, William McCoy, Adam Parker, Nicholas Rice, Victor Roman, Arthur Spolsky, Tristen Wachter, Leo Williams; **612th Air Communications Squadron:** Eric Alexander, Armando Arismendez, Sammie Bolus, Pietro Giacalone, Nicholas Lang, Nathan Lease, Ricardo Ortega, Barry Rolen, Mark Runyon, Joshua Tate; **612th Air Intelligence Squadron:** Melissa Banner, Michael Cantu, Gonzalo Garcia, Charles Gerak, Jennifer Hill, Christopher Provencher; **612th Combat Operations Squadron:** Bryson Allen, Dusty Fredrikson, John Keating; **612th Combat Plans:** Maria Duany; **612th Theater Operations Group:** Rebecca Currier, Lara McKee; **755th Aircraft Maintenance Squadron:** Eric Abarca, Chad Agredano, Michael Anderson, Sean Diccico, Jonathan Fruit, Ryan Gibson, Ryan Hartman, Caleb Hiner, Christopher Keil, Karl Luethy, Alejandro Lupercio, Orlando Manzano, Michael Meredith, Blake Plouff, Alexander Rosales, Skylair Sambor, Michael Smith, Richard Smith, Edwin Terry, Brian Williams; **755th Operations Support Squadron:** Jill Ayala, Jerred Carter, Katherine Edgar, Ashley Edwards, Katherine Heise, Travis Kohlhof, Marc Melvin, Joshua Monfort, Robert Starr, Marc Strait; **79th Rescue Squadron:** Steven Crean, Jonathan Kee and Daniel Ripka.

LEAN

Continued from Page 1

Lean recently appeared at D-M when maintenance group leadership wanted to find ways to clean up their systems and make sure the most amount of work was done with the smallest amount of money and manpower.

"Lean is a way of thinking that helps people to improve their process by cutting away all the waste," said Capt. Jeffrey Cowan, 355th CMS Propulsion Flight commander. "Waste would be any extra effort or time that doesn't change the form, fit or function of the process or part you work. Basically Lean thinking is using common sense. It is a way to get people to work better, smarter and faster."

To implement Lean at D-M, a group of Airmen were selected based on their job knowledge and experience working with RPC. The team then received training on how to implement Lean from the 56th Equipment Maintenance Squadron at Luke Air Force Base and two civilian companies.

To be as effective as possible, the team focused on one aspect of the RPC.

"The RPC processes every item brought to Aircraft Structural Maintenance, Metals Technology, Corrosion Control and Non-Destructive Inspection," Sergeant Miles said. "In the RPC we process an average of 7,000 parts each year and have roughly 120 parts in our system at any given time. The team concluded that RPC is too diverse to look at the whole process and concentrated on A-10 decelerons. The deceleron is a primary flight control that serves as an aileron and speed break."

The deceleron was also selected because it is considered a high visibility part, Sergeant Miles said. "In other words, more shops touch the part when trying to get it fixed than almost any other part."

"To record the current state of the process, the team charted every step of the process using two conference room walls and a box of Post-It notes," Sergeant Miles said. "After the team was sure the process was documented correctly, every step was graded as value added, non-value added or non-value added but needed."

The team discovered it takes 152 hours to repair the deceleron. They then set out to find ways to speed up the process and eliminate unnecessary steps.

"The team developed three states; Dream, Ideal and Future," Sergeant Miles said. "In the dream state, we developed what we wanted if money and manpower was not an option. It consisted of supply having a deceleron on hand and no functional check flight requirements. In the Dream State, it would take us 14 hours to process the deceleron."

While achieving the Dream State may only be in the team's dreams, developing that state set them up for finding ways to compromise towards something more realistic.

"In the Ideal State we developed a plan to take everything into account and to make things achievable," Sergeant Miles said. "It is where we think we can be, or where we want to be, in 10 years. It consists of a new facility with direct access to the flightline. In the Ideal State, the deceleron would take 30 hours to process."

While the Ideal State is a future goal that can eventually save the Air Force money and manpower, the team also developed a Future State plan that can be implemented in six months to a year.

"The process will help to reduce time spent on a single part or process and free up manpower to work other

parts or processes," Captain Cowan said. "Getting a deceleron out faster will help the backshops have more time for other parts, this will help get more planes in the air and keep them flying which, in turn, will help more pilots get the required training they need. With the force shaping it will also help maintenance do more with less. That means my guys don't have to work as many long hours days and weekends."

In the Future State, the team discovered they could reduce the process time to 65 hours.

"When I first heard I was going to be participating in this program, I was reluctant at first," said Master Sgt. Juan Rentas, 355th EMS A-10 Repair and Reclamation flight chief and Lean team member. "My thoughts now are the program has certain advantages. This program will be useful for jobs that use a factory/assembly line type of production. It can reduce time and man hours drastically if used correctly."

"This is a program that can be used everywhere, not just in a maintenance world," Captain Cowan said. "All you have to do is step back from your day-to-day grind and think, 'how can I make this process better?'"

CRIME & Punishment

The following are some of the incidents the 355th Security Forces Squadron handled for the period of July 23 through Aug. 4.

Civil incarceration

Tucson Police Department notified the Security Forces Control Center they arrested an airman first class assigned to the 355th Aircraft Maintenance Squadron for physical child abuse.

Civil incarceration

Tucson Police notified the SFCC they arrested an airman first class assigned to the 355th Civil Engineer Squadron for discharging a firearm within Tucson city limits.

Civil incarceration

Tucson Police notified the SFCC they arrested a staff sergeant assigned to the 355th Component Maintenance Squadron for domestic assault and communicating a threat with a deadly weapon.

Driving under suspension

A security forces patrol conducted

a traffic stop on a contractor vehicle. Investigation revealed the contractor was operating the vehicle with a suspended license, invalid registration, unpaid traffic fines and cancelled insurance. The SF detained and transported the subject to the SFCC.

Driving under the influence: (civilian)

Security forces main gate guard notified the SFCC of a possible DUI. Security forces investigation revealed the subject was civilian with no military affiliation. The TPD contacted and conducted field sobriety tests on the subject, which he failed. The TPD conducted a breath analysis on the subject with a blood alcohol content result of .244. The TPD arrested the subject for extreme DUI and transported him to Pima County Jail.

Patrol response: curfew violation

A security forces patrol notified the SFCC they were in foot pursuit of two juveniles who were in viola-

tion of curfew. The juveniles were detained. The juveniles were identified as dependents of a staff sergeant assigned to the 355th Mission Support Squadron and a dependent of a retired technical sergeant. The SF detained the subjects and transported them to the SFCC for processing.

Patrol response: theft

A dependent notified the SFCC of a theft from her residence. Security forces investigation revealed a dependent of an Army sergeant first class stole the item. While attempting to detain the dependent the spouse of the SFC became combative and was also detained. The SF transported the dependents to the SFCC for processing.

Patrol response: theft government property

A senior airman notified the SFCC of a theft from Building 3509. Investigation revealed stereo equipment had been stolen from the dormitory day room. Investigation is on-going.

Security response

A flight-line security forces patrol notified the SFCC an unauthorized individual had entered a restricted area. The SF responded, detained the subject and transported him to the SFCC. Investigation revealed the subject was a lieutenant on temporary duty orders and unfamiliar with the flightline.

Security Forces reminder

The 355th Security Forces Squadron reminds personnel that school resumes on Monday. Please adhere to all school zone crosswalks and remain extremely observant for children.

Speed limits within the crosswalk zones are strictly enforced.

Following traffic tickets were issued:

- ◆ Speeding: 25
- ◆ Use of a cell phone while driving – three
- ◆ No seatbelt – one

In search of help: *Air Force offers face-to-face counseling to Airmen, families*

By Staff Sgt. C. Todd Lopez
Air Force Print News

WASHINGTON — Sometimes an Airman needs someone to talk to, and although his or her supervisor or friends are available, they are not always the right ones to listen.

The Air Force, as part of a larger effort within the Department of Defense, offers Airmen professional, private, face-to-face counseling as part of the Air Force OneSource program.

"Air Force OneSource is part of the total system of support that is available at all Air Force bases," said Brenda Liston, Air Force family matters chief. "It is available to active duty, Reserve and National Guard members, whether they are activated or not."

The OneSource program has been available for more than a year now and provides Airmen and their families with information and referral services for education, medical, financial, deployment, return and reunion issues. In July, the program will be expanded to include face-to-face counseling services for Airmen and their families.

The program makes free counseling services available to help Airmen and their families deal with marital and relationship problems, deployment or redeployment stress, grief and other non-clinical issues.

"This even includes couples counseling for Airmen (who) are single and having relationship issues," Ms. Liston said. "It is easily accessible for our

Air Force people dealing with family issues such as returning from deployment, reintegration, grief counseling, couple's concerns or any number of issues a couple, an Airman or a family member would like to speak with a counselor about."

Any active-duty Airman, reservist or guardsman or their immediate family members can access the service, Ms. Liston said.

"It is available to anyone carrying a military identification card — family or Airmen, active or reserve, activated or not," she said. "Even if you aren't married, you can take your nearest and dearest to talk with a counselor about relationship issues."

Airmen who want to take advantage of the service need only call the Air Force OneSource telephone number to talk to an online consultant. The consultant will take demographic data from the Airman, make an assessment of the issue he or she has, and then help the Airman choose the best course of action. The service can also be accessed by visiting local family support centers.

If counseling is needed, a consultant will help the Airman set up an appointment with a licensed civilian counselor in the local community. The service comes at no cost to servicemembers and their families, and Airmen are entitled to up to six counseling sessions per issue.

Counseling services are available for nonclinical issues only, however. The service does not handle medical issues involving alcoholism, depression, drug abuse or abuse in the family. In those cases,

Airmen will be put in contact with appropriate military agencies. The service also has an obligation to report instances of drug use or physical abuse to the authorities. In all other situations, Ms. Liston said, Airmen can expect the same level of privacy they would with base agencies.

"The face-to-face counseling program is filling a gap we have had for years," Ms. Liston said. "There is clinical counseling available now through Tricare or mental health, but they have never done nonclinical counseling before."

Helping Airmen and their families deal with problems before those problems escalate not only helps Airmen, it helps get the mission accomplished, Ms. Liston said.

"A lot of times issues that become really difficult and (affect the) mission started out with a small issue, like how to readjust when you come home from deployment," she said. "Problems can be resolved at the lower level before they escalate into real problems."

Air Force OneSource is available anytime by phone in the United States at (800) 707-5784, internationally at (800) 7075-7844 or collect at (484) 530-5913. The program is also available in Spanish at (800) 375-5971 and to the deaf or hard of hearing, via TTY/TDD at (800) 346-9188. Airmen may also visit the program Web site at www.airforceonesource.com. The site requires customers to log on by using "airforce" as the user ID and "ready" as the password.

Rumsfeld lauds Air Force progress in adapting to fight terrorists

By Army Sgt. Sara Wood
American Forces Press Service

DALLAS — Airmen worldwide have been filling nontraditional roles to contribute to the fight against a multifaceted, adaptive insurgency, Defense Secretary Donald H. Rumsfeld said here Aug. 2.

Addressing a meeting of the Air Force Sergeants Association, Secretary Rumsfeld highlighted the different jobs Airmen have been doing in the war on terrorism including manning gun trucks, escorting supply convoys and working on Army vehicles.

On a recent trip to Balad Air Base, Iraq, Secretary Rumsfeld said he was impressed by the work of these Airmen, especially the Air Force doctors and nurses who treat coalition forces and Iraqi civilians.

This change in the Air Force is part of the overall military strategy needed to combat the insurgency there, which is unconventional and does not face the same limits coalition forces do, he said.

"We face enemies (who) have no ter-

ritory to defend," he said. "They have no treaties to bind; they're unencumbered by laws, by bureaucracy, by regulations. They have a significant advantage — they need to succeed only occasionally."

To defend against this insurgency, the coalition must be on the offensive and be successful all the time, Secretary Rumsfeld said.

"Our coalition must be on the attack, rooting out the terrorists wherever they are," he said.

Besides fighting the terrorists directly, the coalition needs to help other countries develop tools to fight them as well, Secretary Rumsfeld said. These countries must be strengthened so they do not become havens for terrorists, he said.

Iraqis continue to make significant progress toward democracy, Secretary Rumsfeld said, adding that the resolve of the Iraqi people and the dedication of coalition troops will ensure a victory.

"Let me say that I have every confidence in the world that we will win this test of wills (in Iraq)," he said.



Photo by 2nd Lt. Shannon Collins

Lock and load

BABADAG TRAINING AREA, Romania — Airmen 1st Class Johnny Powell and Kalilimoku Hunt load 30 mm rounds into an A-10 Thunderbolt II during Romanian-American Training Exercise 2005. Both are from the 52nd Aircraft Maintenance Squadron at Spangdahlem Air Base, Germany.

Air Force Material Command to receive new commander

By Air Force Material Command Public Affairs

WRIGHT-PATTERSON AFB, Ohio - Air Force Material Command officials announced today that Lt. Gen. Bruce Carlson will pin on his fourth star and assume command of AFMC from Gen. Gregory S. Martin, who plans to retire after 35 years of service.

General Carlson is commander, 8th Air Force, Barksdale Air Force Base, La. The change-of-command ceremony will take place at 10 a.m., Aug. 19, at the National Museum of the United States Air Force.

"I am thrilled at the opportunity to serve with nearly 80,000 AFMC professionals who have brought such marvelous capabilities to our Air Force and to our nation," said General Carlson. "I look forward to serving with each and every one on the team as we open a new chapter in AFMC's proud tradition of excellence.

"I had the honor to follow General Martin as a brand new fighter pilot over three decades ago, then again at the Pentagon when I followed his lead as the Air Force's Director of Operational Requirements and now in AFMC," said General Carlson. "It is a privilege to stand in his shadow - he is a world-class leader, superb mentor and genuine Air Force hero."

General Martin's retirement culminates a 35-year Air Force career that includes 161 combat missions in Southeast Asia. He has been AFMC commander since August 2003.

"It's been an honor to serve my country and the United States Air Force for most of my life and a distinct pleasure to serve my last tour with the outstanding men and women of Air Force Material Command," General Martin said. Referring to both military and civilian members of the command as Airmen, General Martin said they are essential to America's success in the Global War on Terrorism.

"They make it possible for our Air Force to engage and destroy the enemy anytime, anywhere, by delivering war-winning capabilities on time and on cost," he said.

Prior to commanding AFMC, General Martin served as commander, U.S. Air Forces in Europe; commander, Allied Air Forces Northern Europe; and Air Force Component commander, U.S. European Command, Ramstein Air Base, Germany.

General Martin entered the Air Force in June 1970 with a commission from the U.S. Air Force Academy, Colorado Springs, Colo. While at the Academy, he was the 1969 NCAA Parachuting Champion, completing more than 840 parachute jumps as a cadet and another 10 jumps while on active duty.

He went on to command the 67th Tactical Fighter Squadron, the 479th Tactical Training Wing, and the 33rd and 1st Fighter Wings. He served as the Joint Staff's vice director, Force Structure and Resources; Air Force director, Operational Requirements; and principal deputy in the Office of the Assistant Secretary of the Air Force for Ac-

quisition. General Martin is a command pilot with more than 3,800 flying hours in various aircraft, including the AT-38, F-4 and F-15.

General Martin said his successor is a superb leader. "Just as it is time for me to move on, it is also time for General Bruce Carlson to take over. He is a person I have known and admired for 32 years and I know that he will take this command to even greater levels of achievement. May God bless you all!"

General Carlson was commissioned in 1971 after completing the University of Minnesota's Air Force ROTC program as a distinguished graduate. He began his Air Force career as an Undergraduate Pilot Training student. He is a command pilot with more than 3,000 flying hours in various aircraft, including the F-117 and B-52.

General Carlson also was an F-4 pilot with the 417th Tactical Fighter Squadron, Holloman AFB, N.M., where he flew with General Martin; and an OV-10 forward air controller, instructor pilot and flight examiner.

General Carlson's other assignments include: vice commander, 366th Wing, Mountain Home AFB, Idaho; commander, 49th Fighter Wing; and four assignments in Washington D.C., including the post of senior military assistant to the deputy secretary of defense.

Prior to his current assignment, General Carlson was Joint Staff Director of Force Structure, Resources and Assessment.

Developing total force at Davis-Monthan

By Lt. Col. Cassie Barlow

355th Mission Support Squadron commander

In 2003, our Air Force Chief of Staff, General John Jumper introduced the entire force to the concept of Force Development. He told us that Force Development was the series of experiences and challenges combined with education and training opportunities that produce Air Force leaders. He told us that the Air Force was going to focus on placing our people into the right jobs at the right time at the right place and that our entire development effort would be focused on achieving these goals.

Here we are in the year 2005 and we have all witnessed many changes that have been focused on getting our people into the right jobs at the right time at the right place. We have seen the implementation of a new Air Force Leadership and Force Development Doctrine and a new regulation focused on Force Development (Air Force Instruction 36-2640).

We have seen the implementation of Development Teams, the Chief Master Sergeant assignment process has changed, and we have seen major curriculum changes across Professional Military Education. We can now begin to see the implementation of Force Development at the base-level.

The next time one of our D-M Airmen sign up for the Airmen Professional Development Course, they may be surprised to see that a course with a new name and a new attitude is now available to them.

They will see that a Tactical Professional Enhancement Course is now available for their consumption. They may also be surprised to see D-M civilians as their classmates in the course. The same experience will be had by those that sign up for the NCO Enhancement Seminar and the Flight Commander/Superintendent Course. These courses also have new names (Operational Professional Enhancement Course and Strategic Professional Enhancement Course) and new

"The next time one of our D-M Airmen sign up for the Airmen Professional Development Course, they may be surprised to see that a course with a new name and new attitude is now available to them."

Lt. Col. Cassie Barlow
355th Mission Support Squadron
commander

attitudes to go along with the new names.

Led by the efforts of the Career Assistance Advisor, the Mission Support Squadron has examined our course offerings and has completely revamped the courses available to D-M Airmen. The goal of the courses has not changed ... to prepare our Airmen for the next level.

What has changed is the focus and the audience. The courses are now more focused on Total Force Development. Total Force Development is the way the Air Force refers to development of its officers, enlisted, civilians and reserve components.

For the first time in 58 years, the Air Force has a Leadership and Force Development Doctrine that tells our Total Force (officer, enlisted, civilian and reserve component) exactly what it expects in terms of competency development at the different levels of leadership in the Air Force. For instance, the doctrine tells Tactical Level leaders that they are expected to know about themselves as leaders and how their leadership acumen can affect others. The doctrine says they should be focused on learning about themselves and their impact on others in roles as both follower and leaders.

The doctrine tells Operational Level leaders

that they should understand the broader Air Force perspective and the integration of diverse people and their capabilities to execute operations. At this level of leadership, a member transitions from being a specialist to understanding Air Force integration. These leaders should continue to develop their personal leadership while developing institutional level competencies.

Last, the doctrine tells Strategic Level leaders that they should have a deep understanding of AF missions and how operational capabilities and Airmen are integrated to achieve synergistic results and desired effects.

They also can understand how the Air Force operates within joint, multinational and inter-agency relationships.

The leaders in each of these levels (Tactical, Operational and Strategic), need to work on attaining different types of Enduring Competencies. The Enduring Competencies make up the core of the Force Development construct. Enduring Competencies are the personal and leadership qualities that should be common to all Air Force members. The AFDD 1-1 lists and defines the competencies in detail.

You will find in the very near future that the Air Force will expect a lot more competency development from its members. In fact, our entire Performance Management (performance appraisal) system will be changing to accommodate the Enduring Competencies. As a matter of fact, the General Officer and Senior Executive Service appraisals have already changed to focus more on competency development.

I encourage you to read and study AFDD 1-1 – Air Force Leadership and Force Development Doctrine, figure out which level of leadership you occupy and then start working on your competency development.

You will be learning more about competency development in your professional education courses in the near future ... right here at Davis-Monthan.

Final Answer

What do you enjoy most about your career field?



**Tech. Sgt.
Rich Woodruff**
79th Rescue Squadron

"I am an airborne communications systems operator. I like the opportunities for travel around the world."



**Senior Airman
Michael Perez**
355th Logistics
Readiness Squadron

"I work in the traffic management office. My favorite part of my job is helping customers transition from one base to another."



**Staff Sgt.
Pat Baughman**
41st Electronic
Combat Squadron

"I am an airborne linguist. I like all of the opportunities for education."



**Chief Master Sgt.
Michael Amrine**
355th Communications
Squadron

"I work as the 355th Communications Squadron superintendent. I like working with all the great people."



**Senior Airman
Kyle Hoffman**
355th Comptroller
Squadron

"I work in finance and my favorite part is the support I provide to deployed personnel."



**Staff Sgt.
Roderick Archfield**
355th Component
Maintenance Squadron

"I am a personnelist. I like working with all different kinds of people."

(Editors note: Next week's Final Answer question is: **"What is your favorite aspect of D-M?"** Email your answer to desert.airman@dm.af.mil.)



Photo by Airman 1st Class Clark Staehle

Senior Airman Timothy Scheller, 563rd Maintenance Squadron (left), reviews an enlisted performance report with Maj. John Buldis, 563rd MXS commander, as a part of the mentoring program. Major Buldis assumed command July 29.

New 563rd MXS commander

The 563rd Maintenance Squadron maintains, services and inspects eight HH-60G "Pave Hawk" and six HC-130P/E "Hercules" aircraft. It also plans, schedules and directs both scheduled and unscheduled preventative maintenance to maintain mission-ready status. The squadron performs all launch and recovery operations. It rapidly generates, mobilizes, deploys and employs forces to provide combat and peacetime search and rescue operations in support of U.S. national-security interests.



Photo by Airman 1st Class Clark Staehle

Col. Gary Kemp, 612th Air Communications Squadron commander, reviews schematics for the radio transceiver 1,446 with Airman 1st Class Nick Trader, 612th ACOMS.

612th ACOMS new commander

The 612th Air Communications Squadron professionals provide world-class deployable AOC C4I systems, services and support for any war fighter anywhere, online on time. The 612th ACOMS vision is to be the premier most-requested team of war fighters, providing superior command, control, communications, computers and intelligence systems and expertise. Col. Gary Kemp assumed command July 29.



Photo by Airman 1st Class Clark Staehle

Col. Mark McAlpine, 612th Air Intelligence Group commander (left), signs off on his unit's monthly safety report with Staff Sgt. Jessica Coats, 612th AIG.

612th AIG commander

The 612th Air Intelligence Group provides intelligence, surveillance and reconnaissance collection management, analysis, targeting, exploitation, unit support, force protection and dissemination to the 12th Air Force/ U.S. Southern Air Forces commander and units in the U.S. Southern Command area of responsibility.

The 612th AIG also plans and executes intelligence, surveillance and reconnaissance operations for the Joint Force Air Component Commander in the Air Operations Center. Col. Mark McAlpine assumed command Aug. 3.



Sonoran Spotlight

(Editor's note: Sonoran Spotlight is a weekly feature of the *Desert Airman* that profiles a member — officer, enlisted or civilian — of Davis-Monthan Air Force Base.)

This week's Sonoran Spotlight is Senior Airman Marqus Ambush assigned to the 41st Electronic Combat Squadron. Airman Ambush is an Airborne Maintenance Technician. According to his first sergeant, Master Sgt. Bill McCaleb, he was nominated for the spotlight because he, "is an outstanding individual with a positive attitude. Even if it's not the best of situations, his supervisor says he has a great outlook on things and keeps his co-worker's spirits high. Airman Ambush is the model of what we in the 41st ECS want all of our Airmen to be like."

The following are Airman Ambush's responses to a variety of questions.

If you were an Air Force recruiter, what would you tell people about the Air Force? I would tell them about the educational benefits and the chance to travel.

What is the best advice you've received in the Air Force?



Photo by Airman 1st Class Clark Staehle

Spend as much time as possible with your family while you can because you never know when you might have to deploy.

What was your most memorable moment in the Air Force? My first combat mission.

Name someone who inspires you (or that you admire) and why: My grandfather because he made sure all of his children went to college.

Start school Monday with tips on staying safe

School is back in session Monday, which requires all parents to prepare and avoid the rush and delays that could be encountered. Plan ahead to avoid the worry of where children are and ensure they are safe. Here are some tips you can use:

Reaching school safely

Young pedestrians and bikers have to make a lot of important decisions.

- ◆ Follow traffic signals and crossing-guard directions. Never cross against a light, even if you look and don't see anything coming.
- ◆ Always walk your bike through intersections.
- ◆ Never walk alone.
- ◆ Always wear reflective mate-

rial so you are more visible to drivers.

If a child is transported to school in a personal vehicle:

- ◆ Make sure your child always wears their safety belt. It can lower the risk of injury by 45 percent. A child is four times more likely to be injured or killed if he or she is ejected from a vehicle.
- ◆ Follow traffic signals and crossing-guard directions. Never cross against a light, even if you look and don't see anything coming.

Don't forget to brief your teen drivers on the rules!

On the way to the bus

- ◆ Be alert, avoid danger and arrive safely.



- ◆ Walk with schoolmates whenever possible.

- ◆ Stay out of the street! Use sidewalks where available, or walk on the grass beside the street.

- ◆ If you must walk in the street, stay as close to the edge of the pavement as possible and walk facing traffic: walking in the street is dangerous.

- ◆ Always obey all traffic lights and signals.

When crossing streets, cross only at corners, look both ways first and use the crosswalks where marked.

At the bus stop

- ◆ Wait for the bus in a safe place, away from traffic and at a distance from the street. Be alert to danger.

- ◆ Don't move into the path of a bus.

- ◆ Don't approach the bus until it has come to a complete stop.

- ◆ Stay back until you see the driver signal you to enter.

- ◆ If you can't see the bus driver, the driver can't see you.

- ◆ Always cross in front of the bus at the driver's direction; NEVER walk behind the bus.

- ◆ Enter and leave the bus in a

single file line-use the handrails.

- ◆ Step away from the bus after getting off. Take 10 giant steps away from the bus.

- ◆ Stay aware of the street traffic around you. Remember that there are laws for drivers to follow, but not everyone does.

Always obey school bus rules.

School crossing sign

Permanent 5-sided School Crossing signs on the side of the roadway warn drivers that children may be crossing any time of the day. New yellow-green signs are approved in Arizona and may be used at school crossings.

Drivers must also obey the portable signs placed at times in the center of the roadway. The maximum speed from the first sign to past the school crossing is 15 mph. When portable signs are not in place, the normal speed limit for the area applies.

Passing another vehicle in a school crossing is prohibited. There will often be a crossing guard assisting children crossing the roadway. You must follow the instructions of the crossing guard and you must come to a complete stop when any person is in the crosswalk.

Plan ahead. Every parent will want to take their child to school the first couple of weeks-expect traffic delays. Watch for children on their way to and from school.

For more information visit http://www.azgohs.state.az.us/schoolchildren_safety.html.



Courtesy photo

(Left to right) Connor Macy is pushed in the stroller by Sharon Montillano, while Isabella and Keoki Montillano hold hands while crossing the street. Keoki, age 6 years, starts the first grade at Lowell H. Smith Elementary Monday. Sharon is the wife of Staff Sgt. John Montillano, 355th Maintenance Operations Squadron. The parents of Connor are Seth Macy and Senior Airman Brandy Dupper-Macy.

Air Force pioneers of the '40s

By Capt. Tony Wickman

Alaskan Command
Public Affairs

Across

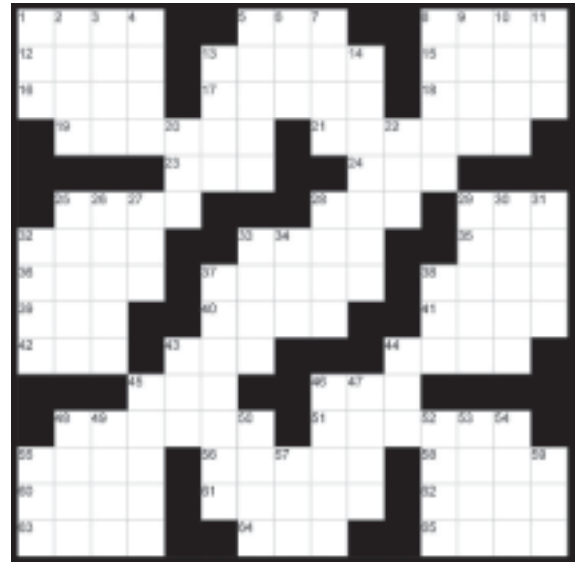
1. Young men
5. Sinister
8. Affirm
12. Fit to ____; perfect
13. 23 Across city
15. Store event
16. Survey
17. *Fear of Flying* writer Jong
18. Object surface
19. USAF hero Maj. Alston Glenn ____; USAAF band leader in WWII
21. Greek capital
23. NW state
24. Bungalow
25. Excited
28. Alcoholic beverage
29. Scientist's work area
32. Disney Sci-Fi movie
33. Bunny
35. Self-importance
36. Zeus' spouse
37. USAF hero Lt. Gen. Benjamin O. ____; first AF African-American general

38. USAF pioneer Gen. ____ Spaatz; first CSAF in 1947
39. School subj.
40. Actor Ladd
41. Thought
42. 40s siren ____ West
43. Health org.
44. Clamp
45. ... — ...
46. Grocery-store giant
48. USAF pioneer/WWII ace Charles ____; first to break sound barrier
51. USAF pioneer Lt. Gen. William ____; Operation Vittles commander
55. South American country
56. USAF pioneer Gen. Curtis ____; SAC founder
58. Indian nursemaid
60. British school
61. Cruises the seas
62. Video game manufacturer
63. Leaning tower town
64. USAF hero Col. George ____; Medal of Honor recipient
65. Mil. quick

Down

1. Track run

2. Molecule
3. Sandwich shop
4. Peddle
5. Wilkes-____, P.A.
6. The Greatest boxer
7. Mil. commissary org.
8. Benefit
9. Boastful
10. USAF hero Brig. Gen. Robin ____; rated triple ace
11. Tiny
13. Oracle
14. USAF hero Sgt. Archibald ____; WWII Medal of Honor recipient
20. Timber
22. Barbarian
25. Stadium
26. Devour
27. *Cat ____ Hot Tin Roof*
28. Smile
29. Clues
30. Consent
31. South American rope with weights attached
32. 1954 James Whitmore B-movie
33. Angel's headgear
34. Actress Gardner
37. Maidens



(The solutions for this puzzle are located on Page 27.)

38. 102 to Cicero
43. Pig
44. Vehicle type
45. Roman bath
46. Axis power
47. ____ and Dolls
48. Abominable snowman
49. Greek god of love
50. Browse
52. Fed. space org.
53. *For Your ____ Only*
54. Hindu music type
55. Zest
57. Mil. duty status, possibly
59. USAF pioneer Henry "____" Arnold

Staff Sgt. Scott McLeod, 355th Component Maintenance Squadron, hits the ball pitched to him by Tech. Sgt. Rob Petelo, 355th Wing, during a recent D-M Mustangs varsity softball practice. The team has been competing in United States Slow Pitch Softball Association events for the last few months and has qualified to participate Friday in the Military World National Tournament in Panama City, Fla.



Photos by Airman First Class Christina Ponte

Teamwork pays off for D-M Mustangs

Men's varsity softball team traveling to Florida for Military World National competition



Senior Airman Ryan Harris, 355th Component Maintenance Squadron, hits the ball during Davis-Monthan's varsity softball practice.

By Amy Fredette
355th Wing Public Affairs

About 15 members of the Davis-Monthan Mustangs varsity softball team are heading to Florida Thursday to compete in the United States Slow Pitch Softball Association Military World National Tournament.

The tournament is the culmination of a five-month season for the Mustangs. It takes place Aug. 19 to 21 in Panama City.

"The big payoff is this trip," said Staff Sgt. Brett J. Robinson, 355th Comptroller Squadron customer services supervisor and Mustangs team member. "It's what we've been practicing for and playing for."

The team practices every Friday and attends USSSA games in Phoenix on the weekends. They play against civilian teams from the Tucson and Phoenix areas. In order to qualify for entry into the tournament, the Mustangs had to participate in at least four USSSA events.

Despite weekly shakeups in the team's lineup due to injuries, vacations and deployment, the men are ready to compete, said Staff Sgt. Paul Marchetti, 612th Air Communications Squadron and Mustangs coach.

"Our team changes every week, but we hold our own playing against some of the best teams in the state," Sergeant Marchetti said. "We just

have an understanding. We're all athletes. We all love the game. We all have to make sacrifices."

Though D-M pays for the tournament entry fee, team members are responsible for the rest of the trip's expenses, according to Sergeant Marchetti. Some members will be driving to Florida; others will be taking advantage of discounted airline tickets. In addition, the Mustangs held a couple of fundraisers — softball tournaments during which separate squadrons paid to participate at the intramural level — to help defray costs.

Last year, more than 50 teams took part in the Military World National Tournament, which was held in Dallas, Texas, according to Sergeant Robinson. The Mustangs placed second in the competition.

The Military World National tournament in Panama City marks the first time the Mustangs will have played against a military team this year. Sergeant Robinson and his team members are looking forward to getting together with old friends and other like-minded individuals.

"It's like a big reunion," Sergeant Robinson said. "(You're) running into old buddies. It's easier to relate to everybody."

"Because we're all in the military, we have to keep respect for each other," Sergeant Robinson added. "We have to keep customs and courtesies in place."

Sports Shorts

Top 3 Golf Tournament

The Davis-Monthan community is invited to participate in a Top 3 Golf Tournament today at the Blanchard Golf Course. Registration begins at 11 a.m. and the Shotgun Start is at 12:30 p.m. The format is a four person scramble and the cost is \$40 per player. All proceeds will go to benefit the 355th Wing Dining In. Those who are interested in registering early can contact Master Sgt. Betsi Keltz at 228-2688 and 228-2680 or send an e-mail directly to betsi.keltz@dm.af.mil.

Bowling leagues forming

Winter Leagues are now forming at the D-M Bowling Center. Bowling Leagues and start dates are:

◆ Monday: OWC Ladies Trios League starts Sept. 13 at 9:30 a.m. and Phantom Mixed League starts Sept. 13 at 6:30 a.m.

◆ Tuesday: Early Risers Ladies Trios League starts Sept. 7 at 9:30 a.m.

◆ Wednesday: Scratch Trios League starts Sept. 8 at 7 p.m.

◆ Thursday: Thursday Mixed League starts Sept. 9 at 6:30 p.m.

◆ Saturday: YABA League starts Sept. 11 at 9:30 a.m.

◆ Sundays: Youth/Adult Shrek 2 "Have A Ball" League starts Sept. 26 at 12:30 p.m. Bowl to win a Shrek ball at the end of the season. For more information, call 228-3461.

Men's Soccer Team tryouts

All male active-duty personnel, reservists, guard and military dependents 18 years of age and older are invited to attend open tryouts for the 2005-2006 Davis-Monthan Air Force Base Men's Soccer Team. Tryouts are every Tuesday and Thursday at 7 p.m. on the football field behind the Auto Hobby Shop. For more information, contact Tech. Sgt. Jason Bowersock at 228-4849 or Tech. Sgt. Benjamin Carpenter at 228-0006.

Golf League seeks players

The Lady Niners is a nine hole golf league that meets to play golf

every Wednesday morning. All skill levels are welcome. Those interested in joining the league should attend the Lady Niners registration social Aug. 24 at 9 a.m. in the Eagles Nest restaurant at Blanchard Golf Course. For more information, call Mary Pat Sullivan at 749-4812 or Maralee Wetzel at 790-8377.

Football tickets

Preseason football is here and club members can win free tickets to see the Dallas Cowboys or Denver Broncos take on the Arizona Cardinals. Until Aug. 31, every time a club member eats lunch at The Mirage Officers' Club or orders food from Cabanas, they can enter their receipts for a chance to win pre-season game tickets. Members do not have to be present to win. For more information or to become a club member, stop by The Mirage or Desert Oasis Enlisted Club or call 228-3301 or 228-3100.

Air Force Marathon

The ninth annual Air Force Marathon will be held at Wright-

Patterson Air Force Base, Ohio Sept. 17. Marathon events include the 26.2 mile full marathon, half-marathon, four-person relay, wheelchair race and a 5k race. The race is open to the public and the registration deadline is Sept. 2. For more information regarding the marathon, visit the Air Force Marathon Web site at <http://afmarathon.wpafb.af.mil> or call (937) 257-4350 or (800) 467-1823.

2005 Football Frenzy

The first Football Frenzy game of 2005 kicks off at the Desert Oasis Enlisted Club Sept. 8. Football fans can enjoy Monday Night Football games along with prizes, games, discounted food and beverages and more. Some lucky D-M fans may win one of three grand prize trips for two. D-M Football Frenzy at the Desert Oasis is open to club members of any rank. To get in on this year's Football Frenzy fun and prizes, stop by the Desert Oasis or The Mirage. For more information, call 228-3100 or visit www.dm.servicesonline.com.

Chapel Information

Services and activities offered by the D-M chapels are listed below. For more information on Jewish or Muslim services, Sunday School programs, Vacation Bible School, Bible studies; youth groups, and ministries, call 228-5411.

Worship schedule

Catholic

◆ The First Saturday Mass is the first Saturday of each month at 9 a.m. in Hope Chapel. The Mass is followed by a breakfast fellowship. For more information, call Jeff Morgan at 574-2567.

◆ Saturday Mass is at 5 p.m. at Desert Dove Chapel.

◆ Sunday Mass is at 9:45 a.m. at Desert Dove Chapel.

Protestant

◆ Traditional Service is Sunday at 8:30 a.m. at Hope Chapel.

◆ Contemporary Service is Sunday at 11:15 a.m. at Desert Dove Chapel.

◆ Gospel Service is Sunday at 11:15 a.m. at Hope Chapel.

Catholic Education Classes Sign-ups

Registration for weekly Catholic Religious Education classes is being held after all weekend Masses until Sept. 30. Classes begin Sept. 11. For more information, contact Nancy Rambaran at 228-4299.

Education Services

CCAF deadline

Military members interested in completing their Community College of the Air Force degree for the next graduating class (Oct. 2005), must have completed all of their course work and be nominated by the Base Training and Education Services office no later than Aug. 26. For more information, contact Rafael Maldonado at 228-3484, Norma White at 228-4249 or Claudia Rodriguez at 228-3472.

NAU representative at D-M

A Northern Arizona University representative will be available Aug. 17 from 9 a.m. to 1 p.m. in Building 3200, Room 243. Appointments and walk-ins are welcome. For more information, call 879-7900. The point of contact, Debra Castelan, can be reached at 879-7932 or via e-mail at Debra.Castelan@nau.edu.

PCC registration

Pima Community College's fall semester begins Aug. 24. Students can apply for admissions, take assessment tests and attend orientation on base. Students can register for evening, lunchtime or weekend classes. On-base classes are open to dependents, veterans, government employees and off-base civilians. For more information, or to pick up a schedule, call 206-4866 or visit Building 3200, Room 224.

ACSC seminar

An Air Command and Staff College seminar is forming for a start date this month. There must be three or more students available to begin the

program. Students will meet weekly at a location selected by the seminar group. The ACSC provides the framework for conducting the seminar program by providing an 11-month schedule for the seminars to follow. Those whom wish to attend should contact Maj. Pamela Grover at (520) 546-5697 or e-mail Pamela.Grover@warren.af.mil. Official enrollment is done through the Base Training Education Services. For more information, call Phil King at 228-3812.

New AFOQT offered

A new version of the Air Force Officer's Qualifying Test is being administered. The test has been updated and administration length has been reduced by approximately one hour. The Air Force Personnel Center will not be creating an informational guide or a practice test for the new AFOQT.

Academic Testing cancelled

Due to lack of additional contractor funding from Air Combat Command Headquarters, Academic Testing set for Sept. 20, 22, 27 and 29 at 10 a.m. is cancelled. All other testing sessions will continue as scheduled. Starting Oct. 4, Academic Testing will continue as scheduled. For more information, call Phil King at 228-3812.

Family Support Center

Mutual funds class

This class will cover the various categories of mutual funds and concepts of diversification and asset allocation for those new to the world of mutual funds. The next class will take place Aug. 15 from 10 to 11 a.m. at the Family Support Center, Building 3210. To sign up, contact the FSC at 228-5690.

Pre-separation counseling

This class is mandatory for all Airmen separating or retiring from the Air Force and will acquaint them with services and agencies available to help transition to the civilian workforce. The next classes will take place at the Family Support Center Aug. 16 and 23 from 9 to 10 a.m. The class size is limited to 20 attendees and should be scheduled no later than 90 days before separating, retiring or, in special circumstances, as soon as possible. To sign up for the class, call 228-5690.

Heart Link Spouse Program

Military spouses are invited to join Heart Link for a spouse information program which includes food, activities, games and giveaways Aug. 25 from 8 a.m. to 2:30 p.m. at the Desert Dove Chapel. Information from various organizations will be presented. Attendees will also get a chance to meet base leadership and other D-M spouses. Free lunch and childcare is available. For reservations, call 228-5690.

Hearts Apart welcome home banners

Those whose spouse is currently deployed are invited to join the Hearts Apart group Aug. 24 from 6:30 to 8 p.m. at the Hope Chapel. To make a banner to welcome them home. All supplies are furnished. Those who are interested need to be

registered. Free pizza and refreshments will also be provided. To make reservations no later than Aug. 22, call 228-5690.

Veterans Affairs claims assistance

A Veterans Affairs representative will provide group appointments concerning veterans and disability benefits. This briefing will take place Aug. 22 at 1 p.m. in Building 3200, Room 243. For more information, call 228-5690.

Happenings

Limited medical appointments

The 355th Medical Group has a staff assistance visit now through Tuesday by the Air Force Population Health Team. Appointments during the week will be limited to acute (same day) appointments. Active-duty sick call is available each day. The patience of the base community is appreciated while the 355th MDG staff is involved in this training.

IDEA submissions

Those who submit a proposal to the Innovative Development through Employee Awareness Program will receive a free gym bag and water bottle. This is part of the IDEA program's Fit to Fight promotion during August. For more information, contact a unit IDEA representative or the 355th Wing IDEA Program manager at 228-IDEA.

Event for E-5s, E-6s

All staff and technical sergeants assigned to Davis-Monthan are invited to enjoy free burgers, hot dogs and drinks Aug. 19 at 3 p.m. at Bama Park. This event is intended to thank those ranks for their work on base. Those interested in attending should contact their first sergeant to help get a head count.

Tour of Tucson

The Davis-Monthan Officers' Spouses' Club and Enlisted Spouses' Association will host a "Tour of Tucson" with information on deployment support, base activities and the local area Aug. 25 at 6:30 p.m. at The Mirage Officers' Club. The event is open to all spouses and no reservations are required.

Changes at immunizations

Due to the increased incidence of Pertussis (Whooping Cough) in Arizona, the 355th Medical Group has accelerated the PEDIARIX immunization schedule based on recommendations from the Center for Disease Control. The PEDIARIX vaccine is a combination shot consisting of Diphtheria, Tetanus and Pertussis, polio vaccine and the hepatitis B vaccine and will now start at six weeks of age instead of two months of age. The immunization series will continue at 10 weeks, 14 weeks and then resume the normal schedule at the six month well baby checkup. Parents may tailor well baby appointments to go along with this new immunization schedule or may choose to continue with the standard two week and two, four and six month appointments. For more information, or to confirm the immunization clinic hours of operation, call 228-2898.

Services Activities

Information for the Services Activities section courtesy of Chris Sweeney, 355th Services Squadron. For questions regarding this information, contact Mr. Sweeney at 228-7352.

Family Fun Night at Desert Oasis

The Desert Oasis is hosting a Family Fun Night Wednesday. They will be serving spaghetti, lasagna, salad, beverages and dessert. In addition, there will be a movie on the big screen. Cost is \$7.50 for adults, \$4.50 for children ages 6 to 11 years, and free for kids 5 years and under. All members receive a \$1 discount. For more information, or to make a reservations by today, call 228-3100.

Auto Skills Extended Weekend Hours

The Auto Skills Center will offer customers extended hours Aug. 19 and 20. The center will be open from 8 a.m. to midnight Aug. 19 and from 7 a.m. to 9 p.m. Aug. 20. This will provide shift personnel and personnel with large jobs that cannot be completed in a couple of hours the opportunity to work on their vehicles for an extended period of time. Auto Skills will provide pizza at 7 p.m. and 9 p.m. Aug. 19. For more information, call 228-3614.

Mug Night at the Desert Oasis

The Davis-Monthan community is invited to participate in Mug Night every Thursday at the Desert Oasis Club. Bring in a mug and get a domestic draft or soda (up to 32 ounces) for \$1.50. There will be other drink specials and music throughout the night. Judging for the 'best mug' contest begins at 5:30 p.m. Patrons who bring in a favorite mug have a chance to win the mug contest. Patrons without mugs can order a personalized engraved 32-ounce glass mug for \$25. Prize mugs will be personalized at the Arts and Crafts Center. For more information, call 228-3100.

Happy Birthday Certificate

Primary cardholders are invited to stop by the club anytime during their birthday month to receive a free Happy Birthday certificate worth \$15 towards the purchase of their next meal at Cabanas or The Mirage Officers' Club. The certificate cannot be used to purchase alcoholic beverages or tobacco. Change will not be returned. For more information call 228-3301 or 228-3100.

CDC Openings

The Davis-Monthan Child Development Centers have openings for pre-toddlers ages 1 to 2 years, toddlers ages 2 to 3 years and preschoolers ages 3 to 5 years. For more information, call 228-6463 or 228-6465.

Prime Rib Night

The Davis-Monthan community is invited to enjoy an all ranks Prime Rib Night at the Mirage Officers' Club Thursday from 5:30 to 7:30 p.m. Patrons can choose from two cuts of prime rib; the 10-ounce queen cut for \$12.95 or the 12-ounce king cut for \$14.95. They will also be serving chicken milano for \$12.95 and



Photo by Chris Sweeney

Marcus Forte (center), the new director of D-M's Youth Programs, plays a game of Mancala with Zachary Wortkoetter (left), son of Michelle and Tech. Sgt. Alan Wortkoetter, 25th Operational Weather Squadron, and Jacob Manuel (right), son of Staff Sgt. Laurie Manuel, 563rd Operations Support Squadron.

Changes at Youth Center

The Youth Center recently hired Marcus Forte as their new director of D-M's Youth Programs. Mr. Forte's immediate goals are to increase participation in the School Age and Open Recreation programs to meet the growing needs and changes in the D-M community.

A major construction project, scheduled to start in fiscal 2006, includes a new School Age Facility just west of the present Youth Center. Phase II of the project is to renovate the existing facility, which will be the sole building for the Open Recreation Program. These projects will increase the capacity for both programs and allow the center to offer more programs.

breaded gulf shrimp for \$12.95. All club members receive their Air Force Clubs' Members First discount plus the use of a Services Buck. All meals include garden salad, dinner rolls, choice of starch and fresh mixed vegetables. Each meal is served with one glass of complimentary wine or a nonalcoholic alternative. Kids' meals will also be available. Reservations are recommended for parties of eight or more. For more information, or to make a reservation, call 228-3301.

ACC Dollar Days Dinner

All club members and their families are invited to an Air Combat Command Dollar Days Lunch at The Mirage Officers' Club Aug. 24 from 11 a.m. to 1 p.m. Get a buffet lunch for one dollar. For more information, call 228-3301.

Lunch, brunch at Mirage

Davis-Monthan personnel and their families are invited to The Mirage Officers' Club for an all ranks lunch buffet from 11 a.m. to 1 p.m., every Tuesday through Friday. Customers can choose from daily buffets like the Chef's Choice Tuesday, barbecue buffet Wednesday, pasta station, meats and more Thursday, and the fried and baked catfish buffet and meats Friday for \$7.85. Buffets include main entrees, several side dishes, soup and salad bar, fruit, dessert and beverages. Members receive a \$2 discount and can use a Services Buck, making the lunch

\$4.85. The club also offers a soup and salad bar for \$6.75. Members receive a \$2 discount and can use a Services Buck to make the lunch \$3.75. Every sixth lunch is free with the use of a Members First Lunch Bunch card. Every Sunday, the Mirage offers a Champagne Brunch from 10 a.m. to 1 p.m. The cost for the brunch is \$12.95. Members receive a \$2 discount and may use a Services Buck; children ages 6 to 12 years cost \$5.95 (members' dependents receive a \$2 discount); kids 5 years and under cost \$2 (members' dependents are free). For more information, call 228-3301.

Children's Summer Program

The Arts and Crafts Center offers daily craft classes Tuesday through Friday from 10:30 a.m. to noon. The classes are open to children ages 5 to 13 years. Crafts include planters, wreaths, sand castles and picture frames. Schedules are available at the Arts and Crafts Center. Reservations are recommended. Each class costs \$4.50, which includes all supplies. For more information, call 228-4385.

Artist, Craftsman, Photo Contest

The Davis-Monthan community is invited to participate in the Artist, Craftsman and Photography Contest. Entries are due to the Arts and Crafts Center by Sept. 15. For more information, call 228-4385.



